



**CAMBRIDGESHIRE  
& PETERBOROUGH**  
COMBINED AUTHORITY

# Cambridgeshire and Peterborough Combined Authority Forward Plan

**FOR THE PERIOD 1 FEBRUARY 2025 TO 31 MAY 2025**

**The Forward Plan is an indication of future decisions. It is subject to continual review and may be changed in line with any revisions to the priorities and plans of the CPCA.**

**It is re-published on a monthly basis to reflect such changes.**

## **Purpose**

The Forward Plan sets out all of the decisions to be taken by the Combined Authority Board, Thematic Committees or by way of a Mayoral Decision Notice in the coming months. This makes sure that local residents and organisations know what decisions are due to be taken and when.

The Forward Plan is a live document which is updated regularly and published on the [Combined Authority website](#) (click the 'Forward Plans' button to view). At least 28 clear days' notice will be given of any key decisions to be taken.

## What is a key decision?

A key decision is one which, in the view of the Overview and Scrutiny Committee, is likely to:

- i. result in the Combined Authority spending or saving a significant amount, compared with the budget for the service or function the decision relates to (usually £500,000 or more); or
- ii. have a significant effect on communities living or working in an area made up of two or more wards or electoral divisions in the area.

## Non-key decisions and update reports

For transparency, the Forward Plan also includes all non-key decisions and update reports to be considered by the Combined Authority Board, Thematic Committees and the Business Board.

## Access to reports

A report will be available to view online one week before a decision is taken. You are entitled to view any documents listed on the Forward Plan after publication, or obtain extracts from any documents listed, subject to any restrictions on disclosure. There is no charge for viewing the documents, although charges may be made for photocopying or postage. Documents listed on this notice can be requested from [Democratic Services](#).

The Forward Plan will state if any reports or appendices are likely to be exempt from publication or confidential and may be discussed in private. If you want to make representations that a decision which it is proposed will be taken in private should instead be taken in public please contact [Matt Cumberbatch, Director Legal and Governance, Monitoring Officer](#) at least five working days before the decision is due to be made.

Substantive changes to the previous month's Forward Plan are indicated in **bold text** for ease of reference.

## Notice of decisions

Notice of the Combined Authority Board's decisions and Thematic Committee decisions will be published online within three days of a public meeting taking place.

## Standing items at Thematic Committee meetings

The following reports are standing items and will be considered by at each meeting of the relevant committee. The most recently published Forward Plan will also be included on the agenda for each Thematic Committee meeting:

### Environment and Sustainable Communities Committee

1. Budget Report
2. Affordable Housing Programme – Update on Implementation
3. Climate Partnership Update
4. CPCA Director's Update

### Skills and Employment Committee

1. Budget Report
2. Employment and Skills Board Update
3. CPCA Director's Update

### Transport and Infrastructure Committee

1. Budget Report
2. CPCA Director's Update

### Business Board

1. Combined Authority Forward Planning
2. Business Board Chair's update
3. CPCA Director's Update
4. Feedback from Thematic Committees
5. Budget and Performance report

Title of Report	Decision Required	Decision Maker	Decision Date	Consultation	Lead Officer	Lead Member	Background documents	Likely Exemption
Bus Reform KD2024/067	The Mayor to note and consider the recommendations of the Combined Authority and the content of the Consultation Report and associated documents, including the Bus Reform Assessment, and decide whether or not to make a franchising scheme, comply with all associated statutory requirements or whether to recommend that the Combined Authority should pursue an Enhanced Partnership	Transport and Infrastructure Committee  Mayor  Combined Authority Board	Not before 6th Feb 2025  6 Feb 2025	Relevant internal and external stakeholders	Andrew Highfield, Assistant Director , Public Transport Services	Lead Member for Transport and Infrastructure	None	Open
Draft Adults Commissioning Strategy - KD2025/001	To approve the draft Adults Commissioning Strategy	Combined Authority Board	6 Feb 2025	Relevant internal and external stakeholders	Andrea Wood, Assistant Director, Skills	Lead Member for Skills	None	Open
FE Cold Spots	To update the Committee on the FE Cold Spots Work, including the pending Grant Application process and to recommend the Combined Authority Board delegate authority to the Assistant Director to allocate and award skills capital funding to successful applicants.	Combined Authority Board	6 Feb 2025	Relevant internal and external stakeholders	Andrea Wood, Assistant Director, Skills	Lead Member for Skills	None	Open

Skills Bootcamp Wave 6 Funding	To update the Committee on Skills Bootcamp Wave 6 Funding	Skills and Employment Committee	24 Feb 2025	Relevant internal and external stakeholders	Andrea Wood, Assistant Director, Skills	Lead Member for Skills	None	Open
FE Cold Spots	Update on the work of the Further Education Cold Spots Project	Skills and Employment Committee	24 Feb 2025	Relevant internal and external stakeholders	Andrea Wood, Assistant Director, Skills	Lead Member for Skills	None	Open
Skills for Growth Group Work Programme	To update the Committee on the work of the Skills for Growth Group, a working group of the Employment and Skills Board	Skills and Employment Committee	24 Feb 2025	Relevant internal and external stakeholders	Andrea Wood, Assistant Director, Skills	Lead Member for Skills	None	Open
UKSPF Transitional Fund 2025-29 KD2025/004	Full Business Case for £4.3m coming through the SAF for approval	Investment Committee	10 Mar 2025	Relevant internal and external stakeholders	Steve Clarke, Senior Responsible Officer, Local Growth Fund, Market Insight and Evaluation,	Mayor	None	Open
Connect to Work KD2025/003	Full Business Case for £20m coming through the SAF for approval	Combined Authority Board	19 Mar 2025	Relevant internal and external stakeholders	Alexis McLeod, Senior Programme Manager	Lead Member for Skills	None	Open
Youth Guarantee Trailblazer KD2025/005	Full Business Case for £5m coming through the SAF for approval	Investment Committee	10 Mar 2025	Relevant internal and external stakeholders	Alexis McLeod, Senior Programme Manager	Chair of Business Board, Mayor	None	Open
Budget,	To review budget	Investment	10 Mar	Relevant	Adrian Cannard,	Lead Member for	None	Open

Performance and Expenditure Review	performance monitoring to Q3; to recommend any adjustments to expenditure profiles to optimise spend in 24/25; to consider outcome of Opportunity Fund bidding round.	Committee Combined Authority Board	2025 19 Mar 2025	internal and external stakeholders	Strategic Planning Manager  Tim Greenwood, Finance Manager	Communities and Environment		
Climate Programme Delivery	To update the Committee on the delivery of the Climate Programme	Environment and Sustainable Communities Committee	26 Feb 2025	Relevant internal and external stakeholders	Adrian Cannard, Strategic Planning Manager	Lead Member for Communities and Environment	None	Open
Local Nature Recovery Strategy	To update the Committee on the Local Nature Recovery Strategy	Environment and Sustainable Communities Committee	26 Feb 2025	Relevant internal and external stakeholders	Adrian Cannard, Strategic Planning Manager	Lead Member for Communities and Environment	None	Open
Local Area Energy Planning	A presentation to update the Committee on Local Area Energy Planning	Environment and Sustainable Communities Committee	26 Feb 2025	Relevant internal and external stakeholders	Adrian Cannard, Strategic Planning Manager	Lead Member for Communities and Environment	None	Open
Active Travel Capital Programme - FBC Peterborough's Cuckoos Hollow Active Travel Bridge Delivery	Chief Executive Decision to approve the Full Business Case for Active Travel Capital funding contribution for Peterborough's Cuckoos Hollow Active Travel Bridge delivery	Chief Executive	Not before 3rd Mar 2025	Relevant internal and external stakeholders	Anna Graham, Transport Programme Manager	Lead Member for Transport and Infrastructure	None	Open
Active Travel Revenue and Capital Update and Community	To include an update on the capital programme and revenue funding project, and to make the Committee members	Transport and Infrastructure Committee	5 Mar 2025	Relevant internal and external stakeholders	Yo Higton, Active Travel Lead	Lead Member for Transport and Infrastructure	None	Open

Grant KD2024/065	aware of the criteria for the Active Travel Grant and gain approval to progress to the next stage.							
Ely to Cambridge Corridor Study Update	To note the progress on the Ely to Cambridge Corridor Study (Gateway Review)	Transport and Infrastructure Committee	5 Mar 2025	Relevant internal and external stakeholders	Matthew Lutz, Transport Programme Manager	Lead Member for Transport and Infrastructure	None	Open
Wisbech to March: Further Study	To agree the scope of further study work on the Wisbech to March corridor	Transport and Infrastructure Committee	5 Mar 2025	Relevant internal and external stakeholders	Matthew Lutz, Transport Programme Manager	Lead Member for Transport and Infrastructure	None	Open
Response to A141 Public Consultation	To note the key themes and feedback from the A141 public consultation	Transport and Infrastructure Committee	5 Mar 2025	Relevant internal and external stakeholders	Matthew Lutz, Transport Programme Manager	Lead Member for Transport and Infrastructure	None	Open
LTCP Sub-Strategies Update (including Greater Cambridge Transport Strategy, Peterborough Transport Strategy, Micromobility , Active Travel)	to note the progress on the LTCP sub strategies	Transport and Infrastructure Committee	5 Mar 2025	Relevant internal and external stakeholders	Emma White, Acting Transport Strategy and Policy Manager	Lead Member for Transport and Infrastructure	None	Open
Local Transport and Connectivity Plan (LTCP)	To recommend to the Combined Authority Board to approve the updated LTCP	Transport and Infrastructure Committee	19 Mar 2025	Relevant internal and external stakeholders.	Emma White, Acting Transport Strategy and Policy Manager	Lead Member for Transport and Infrastructure	None	Open

Monitoring and Evaluation Update	Monitoring and Evaluation Key Indicators	Combined Authority Board						
Mobility Hub Planning	Report on progress and next steps for the mobility hub programme and to seek approval from the Committee	Transport and Infrastructure Committee	5 Mar 2025	Relevant internal and external stakeholders	Chris Mills, Transport Programme Manager	Lead Member for Transport and Infrastructure	None	Open
Vision Zero Update	To update the Committee on the work of the Vision Zero Partnership and the associated business case that will be submitted to the Investment Committee.	Transport and Infrastructure Committee	5 Mar 2025	Relevant internal and external stakeholders	Chris Mills, Transport Programme Manager	Lead Member for Transport and Infrastructure	None	Open
Bus Network Update	To update the Committee on the improvements to the bus network	Transport and Infrastructure Committee	5 Mar 2025	Relevant internal and external stakeholders	Andrew Highfield, Assistant Director , Public Transport Services	Lead Member for Transport and Infrastructure	None	Open
Update on Mayoral Bus Reform Decision	To update the Committee on the decision and detail any associated work packages	Transport and Infrastructure Committee	5 Mar 2025	Relevant internal and external stakeholders	Andrew Highfield, Assistant Director , Public Transport Services	Lead Member for Transport and Infrastructure	None	Open
Community Transport Research and Strategy	To update the Committee on Community Transport Research and Strategy.	Transport and Infrastructure Committee	5 Mar 2025	Relevant internal and external stakeholders	Andrew Highfield, Assistant Director , Public Transport Services	Lead Member for Transport and Infrastructure	None	Open
Littleport Business & Community Centre KD2025/009	Full Business Case for £927,538 coming through the SAF for approval.	Chief Executive	Not before 5th Mar 2025	Relevant internal and external stakeholders	Domenico Cirillo, PMO Programme Lead	Mayor	None	Open

Cambridge Civic Quarter KD2025/009	Concept for £1.5m coming through the SAF for approval	Investment Committee	10 Mar 2025	Relevant internal and external stakeholders	Louisa Simpson, Strategic Funds Programme Leader	Mayor	None	Open
Active Travel KD2025/008	To approve Active Travel papers and funding.	Investment Committee	10 Mar 2025	Relevant internal and external stakeholders	Yo Higton, Active Travel Lead	Lead Member for Transport and Infrastructure	None	Open
Active Travel Capital Programme - Outline Business Case KD2025/006	To approve the Outline Business Case for Active Travel Capital Programme and funding to develop the Full Business Case	Investment Committee	10 Mar 2025	Relevant internal and external stakeholders	Anna Graham, Transport Programme Manager	Lead Member for Transport and Infrastructure	None	Open
Climate Change Opportunity Fund KD2024/070	To approve Climate Change Opportunity Fund projects	Investment Committee	10 Mar 2025	Relevant internal and external stakeholders	Adrian Cannard, Strategic Planning Manager	Lead Member for Communities and Environment	None	Open
Peterborough Station Quarter Full Business Case KD2024/063	To recommend to the CA Board the approval of the Peterborough Station Quarter Full Business Case	Combined Authority Board	19 Mar 2025	Relevant internal and external stakeholders	Gidon Wieder, Programme Manager Peterborough Station Quarter	Mayor	None	Open
Corporate Performance Report	To present the Corporate Performance Report Q3 2024/25 for Members' scrutiny	Combined Authority Board	19 Mar 2025	Relevant internal and external stakeholders	Jules Ient, Head of Policy Insight and Performance	Lead Member for Governance	None	Open
Updates to the Constitution	To present to the Board the sections of the Constitution that have	Combined Authority Board	19 Mar 2025	Relevant internal and external	Matthew Cumberbatch,	Lead Member for Governance	None	Open



	been reviewed/proposed amendments.			stakeholders	Monitoring Officer			
Combined Authority Chief Executive Highlights Report	Providing a general update on the key activities of the Combined Authority since the last meeting.	Combined Authority Board	19 Mar 2025	Relevant internal and external stakeholders	Rob Bridge, Chief Executive	Mayor	None	Open
Budget Monitoring Update KD2024/069	To provide an update on the revenue and capital budgets for the year to date and approving draft carry-forwards, and to approve the annual refresh of the financial strategies.	Combined Authority Board	19 Mar 2025	Relevant internal and external stakeholders	Rob Emery, Assistant Director Finance	Mayor	None	Open
Corporate Risk Report	To present the Corporate Risk Report Q2 2024/25 for Members' scrutiny	Combined Authority Board	19 Mar 2025	Relevant internal and external stakeholders	Chris Bolton, Head of PMO	Mayor	None	Open
Review of Investment Concept Papers and Business Cases KD2024/044	To approve concept papers and business cases recommended from the Investment Panel	Combined Authority Board	19 Mar 2025	Relevant internal and external stakeholders	Janice Gotts, Executive Director - Resources	Mayor	None	Open
Monitoring and Evaluation Framework	To approve the adoption of a new Monitoring and Evaluation Framework	Combined Authority Board	19 Mar 2025	Relevant internal and external stakeholders	Jules Ient, Head of Policy Insight and Performance	Lead Member for Governance	None	Open
Region of Culture Programme Update – Local Visitor	Request approval of the establishment of Local Visitor Economy Partnership (LVEP) to drive tourism growth	Combined Authority Board	19 Mar 2025	Relevant internal and external stakeholders	Domenico Cirillo, PMO Programme Lead	Mayor	None	Open

Economy Partnership (LVEP)	across Cambridgeshire and Peterborough (C&P).							
Constituent Authority Update	To provide Business Board members with an update from one of the Constituent Authorities.	Business Board	31 Mar 2025	Relevant internal and external stakeholders	TBC	Chair of Business Board	None	Open
Local Growth Plan and National Industrial Strategy Sector Update	Verbal update on the Local Growth Plan and National Industrial Strategy Sector - including sector strategy update	Business Board	31 Mar 2025	Relevant internal and external stakeholders	David Moore, Assistant Director, Business Trade and Investment	Chair of Business Board	None	Open
Market Towns Programme (Phase 2) Final Review	To update Business Board Members on the Market Town Programme	Business Board	31 Mar 2025	Relevant internal and external stakeholders	Domenico Cirillo, PMO Programme Lead	Chair of Business Board	None	Open
Business Growth and Social Impact Investment Fund Update	To update members following the first meeting of the Steering Group	Business Board	31 Mar 2025	Relevant internal and external stakeholders	Grace Crawford, Business Programme Support Officer	Chair of Business Board	None	Open
Economy and Growth Concept Papers and Business Cases	To update members on the following papers: - Outline Business Case – Strategic Investment & Innovation Fund - Concept Paper – Creative UK Investment Fund	Business Board	31 Mar 2025	Relevant internal and external stakeholders	Louisa Simpson, Strategic Funds Programme Leader	Chair of Business Board	None	Open